

UNIVERSITY GOVERNANCE

Strengthening governance and standards
加強管治 提升標準



University Governance 大學管治

During the year 2017/18, the Council continued to ensure a robust governance framework that is crucial to the growth of the University. In addition to reviewing and deliberating regular business, the Council considered a number of major issues during the period.

Guided by the mission for the pursuit of excellence in research and professional education, the University proposed to establish a new School of Data Science (School) with a view to addressing the demands of a data-driven economy over the next decade, which was approved by the Council. In terms of strategic goals, the new School will foster interdisciplinary collaboration across campus and the globe and develop technology and services in the area of data science to serve local and international needs. Also, a proposal for restructuring the College of Science and Engineering (CSE) was put to the Council earlier in the year. Aligning with the University's strategic planning, the proposed restructuring is expected to spur further development in cutting-edge research and professional education in science and engineering by repositioning the academic units originally within CSE in the College of Science and the College of Engineering respectively. This decision was approved by the Council.

在2017/18年度，校董會繼續維持穩健的管治架構，對大學發展起了關鍵作用。校董會在本年度除了檢討及審議各項常規業務外，亦討論了多個重要事項。

大學以追求卓越研究與專業教育為使命，因此建議創立數據科學學院(學院)，旨在滿足未來十年數據主導經濟的需求，並獲得校董會的批准。新學院的長遠目標之一，是致力促進校內以至全球的跨學科合作，發展數據科學領域的技術與服務，以滿足本港及國際的需求。此外，大學在本學年初擬定了改組科學及工程學院的建議書，並呈交校董會討論。該建議與大學的策略性發展計劃方向一致，提議將學院原有的學術單位分拆於理學院及工學院，以加強推動各個科學及工程專業領域的先進研究與專業教育之發展，並已獲校董會批准。



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Seizing the opportunity to further develop research and professional education on the mainland, the University presented an initial proposal for collaboration with the Huizhou Government on strategic initiatives in the region that will promote teaching, research, innovation and knowledge transfer, areas that could lead to the establishment of an education, research and incubation hub in Huizhou. On approval from the Council, an initial non-binding memorandum of understanding with regard to such potential collaboration was signed with further details to be worked out.

Over the year, the Council approved a proposal for the purchase of additional parking lots to better accommodate daily operational needs at off-campus premises; and approved a one-off Voluntary Departure Scheme (VDS) to enable eligible staff to leave on a voluntary basis, with an ex-gratia payment.

On the governance front, further progress has been made on follow-ups to recommendations in the “Report on Governance in University Grants Committee-funded (UGC-funded) Higher Education Institutions in Hong Kong” (Report) released in March 2016. After a broad exchange of views with the UGC about formulating a written accountability framework as recommended by the Report, the University Accountability Agreement (UAA) incorporating inputs from the University was considered and approved by the Council for submission to the UGC. The first UAA to be signed by individual UGC-funded institutions will cover 2019-22 to tie in with the triennial funding cycle.

Staunch and generous support from various sectors serves as important recognition of our achievements. Over the year, the Council was pleased to witness offers of donations received by the University to support the learning of students, research development and other strategic development initiatives. In particular, the generous donation of HK\$500 million from The Hong Kong Jockey Club Charities Trust marked the largest single donation that the University has ever received. That donation will support the construction of The Jockey Club One Health Tower, signaling the University's drive to promote veterinary medicine and life sciences under the overarching theme of One Health. Additionally, the Council and the University continue to benefit from the valuable advice given by a number of external members from different professions through their participation in the Court and Council committees/sub-committees.

為了把握機會進一步在內地發展研究及專業教育，城大提出一個與惠州市人民政府合作的初步計劃，在該地區推行若干策略性舉措，以推動教研、創新與知識轉移，有望在惠州建立教育、研究及產業孕育樞紐。此計劃得到校董會批准，雙方已就有機會合作的項目簽署了一份不具約束力的諒解備忘錄，各項細節將有待訂定。

去年，校董會亦批准了一項購買額外停車位的建議，以滿足校外辦公處所的日常營運需求；並批准了一項一次性自願離職計劃，供合資格的教職員自願申請，並按該計劃獲得一筆特惠金。

在管治方面，根據大學教育資助委員會（教資會）2016年3月發佈之《香港教資會資助高等教育院校的管治》報告（《報告》）的建議，大學採取多項跟進行動並取得進展。大學與教資會就《報告》中所建議訂立問責框架文件的事宜廣泛交流，而相關的《大學問責協議》亦在納入大學的意見後，經校董會議決批准下，提交予教資會。這份首次由教資會資助院校簽署的協議將於2019-22年度生效，以配合三年期撥款周期。

社會各界對城大熱心慷慨的支持，反映大眾對大學卓越成就的肯定。校董會欣悉，大學在過去一年獲得多項捐助，以支持其學生的學習、研究發展及其他策略性計劃。尤其是香港賽馬會慈善信託基金捐助的五億港元，是大學建校以來所獲最大一筆的單一捐款。捐款將用於資助興建「賽馬會健康一體化大樓」，彰顯大學在「健康一體化」重要主題下，為推廣動物醫學及生命科學所作的努力。此外，來自不同專業的多位校外成員，積極參與顧問委員會、校董會委員會及其轄下各個委員會的事務，貢獻寶貴意見，令校董會及大學獲益良多。

University Governance 大學管治

The Council 校董會

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Deputy Chairman Mr Vincent Chow Wing-shing, <i>BBS, JP</i>	副主席 周永成
Treasurer Mr Joseph Pang Yuk-wing, <i>BBS, JP</i>	司庫 彭玉榮
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Dr Raymond Lee Man-chun, <i>SBS, JP</i>	李文俊
Mr Kennedy Liu Tat-yin	廖達賢
Miss Lo Po-man	羅寶文
Mr Dominic Pang Yat-ting	彭一庭
Dr Halina Poon Suk-han, <i>MH</i>	潘淑嫻
Mr Herbert Tsoi Hak-kong, <i>BBS, JP</i>	蔡克剛

President Professor Way Kuo	校長 郭位
Deputy President <i>Vacant</i>	常務副校長 懸空
Senate Representative Professor Horace Ip Ho-shing, <i>MH</i>	教務會成員 葉豪盛
Elected Staff Members	員工成員
Dr Fung Wai-wah	馮偉華
Dr John Tse Wing-ling, <i>MH</i>	謝永齡
Chairman of the Convocation Mr Robert Lui Chi-wang	評議會主席 呂志宏
President of Students' Union Miss Phoebe Liu Yuen-wai (<i>Acting</i>)	學生會會長 廖苑惠 (署理)
Elected Postgraduate Student Member Mr Cao Zhaowenbo	研究生成員 曹趙文博
Secretary Dr Kevin Downing	秘書 唐寧

Membership as at 30 June 2018.
校董會成員以2018年6月30日為準。

University Governance 大學管治

Attendance of Members at Council Meetings in 2017/18
2017/18校董會會議出席率

Council 校董會

Date of Meeting 會議日期	Total Number of Council Members 校董人數	Number of Members Present 出席人數	Percentage of Members Present 出席率
19 October 2017 2017年10月19日	22	18	82%
16 November 2017 2017年11月16日	22	19	86%
12 April 2018 2018年4月12日	22	18	82%
14 June 2018 2018年6月14日	22	19	86%

Council Committees 校董會委員會

Council Committees 校董會委員會	Total Number of Meetings 會議總數	Average Attendance Rate of Council Members 校董平均出席率
Audit Committee 審計委員會	4	88%
Community Relations Committee 社區關係委員會	2	67%
Executive Committee 行政委員會	5	95%
Finance Committee 財務委員會	3	86%
Honorary Awards Committee 榮譽學位委員會	1	100%
Human Resources Committee 人力資源委員會	1	100%
Nominations Committee 提名委員會	1	100%

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(From left to right)
 Back row : Mr Cao Zhaowenbo, Dr John Tse, Dr Fung Wai-wah, Mr Robert Lui, Mr Kennedy Liu, Prof Horace Ip
 Middle row: Miss Phoebe Liu, Dr Halina Poon, Dr Raymond Lee, Dr Peter Ho, Mr Thomas Cheung, Dr Kevin Downing
 Front row : Mr Lau Ming-wai, Mr Joseph Pang, Prof Way Kuo, Mr Lester Huang, Mr Vincent Chow, Mr Andrew Fan

(由左至右)
 後排：曹趙文博、謝永齡、馮偉華、呂志宏、廖達賢、葉豪盛
 中排：廖苑惠、潘淑嫻、李文俊、何稼楠、張俊勇、唐寧
 前排：劉鳴煒、彭玉榮、郭位、黃嘉純、周永成、范家輝